

Actions	Time Frame	Proposed Partners	Funding Sources	Status at Plan Adoption	Current Status/Progress to Date
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Goal 1: Permanent and Transitional Housing

Develop and maintain new and existing permanent and transitional housing units as part of a Housing First and Rapid Re-Housing system that meets current and future needs.

1.1 Make every effort to retain our current stock of affordable housing units and to create new affordable housing opportunities. Efforts to include the expansion of rental subsidies and the acquisition of new and existing units.	2010 - 2014	All community members	CDBG, HOME, AH Fund, LIHTC, Sec. 202, DOH, Local Lenders	Family Housing - 976 units at 50% AMI Family Housing - 220 units at 30% AMI Elderly Housing - 332 units at 50% AMI HCV - 285 at 50% AMI	2010 - Updated figures at July mtg., determined need for permanent, supportive housing for chronically homeless. Will pursue funding over next couple of years. Through warming centers & CHOP determined need for 20-30 shelter beds. LHA applied for, but did not receive an allocation of non-elderly disabled vouchers. BHP did receive 100 new vouchers.
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2010 Action Item - Analysis of housing and shelter need using data from the 2010-2014 Consolidated Plan, Census and other data, determine amount of housing and shelter beds provided and determine the need/gap that needs to be provided.

1.2 Expand Housing First efforts for both individuals and families who have become homeless.	2010-2014	Housing Authorities, Social Service Agencies	HOME-TBRA, DOH	HCV - \$0-\$200 payment - 214 Briarwood - 10 units TBRA Vouchers - 15 in 2009 County HF program - 14 Longmont HH	2010 - TBRA funds expanded to cover 10 HHs,
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2011 Action Item - Expand housing First Program through possible existing housing acquisition and adaptive re-use and/or by continuing to fund the TBRA program focused on getting homeless households back into housing.

1.3 Find the correct balance between permanent and transitional housing units by determining the number of affordable housing units needed and reprogramming what we have so that programs work to meet identified needs and goals.	2010	City and all housing providers, HHSAB	City as part of Consolidated Plan for 2010-2014	Inn Between - 51 total units Boulder Shelter TH - 3-10 Longmont residents HOPE TH - 5 units for individuals OUR Center - 1 unit for families	2010 - LHA awarded HUD 202 funding for 50 units of elderly subsidized housing. Anticipate construction in 2011 with lease up in 2012.
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1.4 Evaluate current transitional housing programs for cost and program effectiveness, number of providers, who benefits, and goals of transitional housing.	2010	Referral agencies	City, County		
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2010 Action Item - Evaluate current transitional housing programs for cost effectiveness and goal achievement - work with the Inn Between and other transitional housing providers to determine the cost of the programs being provided and the program effectiveness. Who benefits? Are the goals of transitional housing still valid? Is this a sustainable model?

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Develop and maintain new and existing permanent and transitional housing units as part of a Housing First and Rapid Re-Housing system that meets current and future needs.					
1.5 Provide permanent supportive housing for persons who are severely and persistently mentally ill, developmentally disabled and/or other special needs populations, including youth.	2011 - 2013			Imagine! - 18 beds - Developmental Disabilities Casa Libertad - 18 units - physically disabled BCMHC - 21 beds and 70 housing vouchers for mentally ill	2010 - Imagine! Added 6 beds at ShadowGrass location.
2011 Action Item - Work to provide permanent supportive housing for homeless individuals and/or households by exploring options to acquire existing housing or by building new units to meet the identified needs.					
2011 Action Item - Work to better understand the needs, the data and the demographics of special populations. Conduct a survey of LHOT member agencies and other community agencies about the services being provided, needs of the clients, identify gaps in service delivery, etc. A better understanding of these special population groups will help us, as a Team and as individual agencies, to answer calls for action/services from outside or special interest groups.					
1.6 Address accessibility for people with disabilities in zoning and urban design housing.	2009 - for	Senior Services, aging in place Planning and CDBG/AH			
1.7 Outreach to property owners and managers to build relationships to help implement this homeless plan.					
1.8 Explore repurposing of existing building and facilities.					

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Goal 2: Services

Provide access to quality services which seek to address the root cause of each client's homeless situation and move them from a state of homelessness to one of self-sufficiency.

2.1 Develop innovative resources for all support services.

2.2 Strengthen case management including the development of a professional case management program.

FRCC curriculum completed and currently offered. **2010** - FRCC now provides a case management certificate course. Self-Sufficiency Matrix is now in use by most agencies and has been implemented in several programs. Will work on getting training on SSM so all use it the same way.

2.3 Prepare a consistent, more coordinated care system for homeless persons and LHOT, develop a resource directory and strengthen LHOT through the establishment of a common language, professional goals and boundaries among providers.

2.4 Coordinate an evaluation of existing supportive services. Evaluate to determine effectiveness and efficiency. Evaluate gaps in service delivery spectrum from outreach to transportation to housing.

2010 Human Services Master Plan Human Services Agency Funding

2010 - City funds were used to contract for mental health services for persons who stayed at the Warming Centers. 6 individuals were seen, 2 received psychological testing and were determined eligible to apply for disability.

2011 Action Item - Evaluate our current supportive service delivery system to determine its effectiveness, efficiency and sustainability. Hear from housing providers who are or will be doing permanent supportive housing on what they need to see and/or receive in services to make their project successful and sustainable, both for the housing provider and for the service delivery partners.

2.5 Provide better transportation options such as bikes and cars through donation and repairs of vehicles, etc.

2.6 Develop a coordinated community response to deal with various emergency conditions that could arise.

2010 LHOT

2010 - Scheduled to be on October meeting agenda. During 2010, expanded the Day Shelter hours to provide 24/7 indoors respite when severe weather conditions were present. LHA amended Admin Plan to allow for special admission to waitlis for disasters or other involuntary displacement.

2010 Action Item - Develop a coordinated community response to deal with various emergency conditions that could arise.

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Goal 3: Community Awareness and Coordinated Responses

Create community awareness and support for LHOT's coordinated effort to eliminate homelessness in Longmont.

3.1 More engagement of the general public, communities of faith and business community is needed. Strategies to include: having a Times-Call rep on LHOT, asking business members to serve on LHOT Steering Committee, inviting Realtor Assoc. to the table, educating businesses on paying living wages and negotiating with incoming businesses on the issues via the Longmont Area Economic Council.

3.2 Stay engaged and provide Leadership in the County and regional efforts to address homelessness.

Ongoing MDHI, Boulder County

2010 - Steering Committee members participated in countywide Homeless Plan development. Placed 2 LHOT members at MDHI which serves as our Continuum of Care for the region. And will participate in the 2011 Point in Time survey (work to start in 2010).

3.3 Engage in training efforts such as Bridges Out of Poverty.

Ongoing Boulder County Community Action Program

Some Bridges training had started

2010 - Many LHOT members/agencies are now involved in Bridges out of Poverty with at least 3 member agencies (OUR Center, Workforce & CPWD) having started one or more Getting Ahead classes for their clients. A Longmont Circles Campaign began in September with 7 Circle Leaders matched with Allies.

3.4 Develop and maintain the LHOT website.

Ongoing LHA, City

LHOT Funds

Website is operational

2010 - Many pages and much information has been added to the website including the Homeless Plan and updates on programs and activities. Paypal is available for donations.

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Goal 4: Shelter System

Maintain presently available shelter and emergency assistance for all of Longmont's homeless populations until an adequate supply of transitional and permanent housing becomes available.

4.1 Continue to provide adequate emergency services to those individuals & families who are homeless, at risk of becoming homeless, or are being released from public institutions and medical facilities.				Warming Centers Street Outreach Emergency food, clothing and other services	2010 - City Council gave funding to fill "gap" in emergency shelter funding the CHOP program which provided 12 households with housing for 6 months. Also funded mental health care, benefits acquisition and expanded hours of Day Shelter.
4.2 Continue to provide and explore options for adequate shelter for homeless individuals until they can be placed in transitional or permanent housing.	2009	LHOT Members, First Response Subcommittee		160 shelter beds countywide for single adults 32 beds at Atwood for families (10 units)	2010 - Warming Centers provide 50 beds on bad weather nights. 12 households received housing under CHOP and 7 are in permanent housing situations now.

2010 Action Item: Explore options to provide adequate shelter for homeless families and individuals until permanent or transitional housing is available.

4.3 Maintain warming center options as long as needed to prevent the harm of freezing and to provide referral to services.	Ongoing			Two warming centers operate in Longmont, opening when weather reaches specific temperatures. 40 beds available.	2010 - OUR Center WC expanded to 30 beds in late 2010. Have shower facilities. Provided operating funds to Agape WC in 2010.
4.4 Develop a single point of entry for those who are homeless in Longmont.	2010	OUR Center, LHOT	TBD		

2010 Action Item: Determine if a single point of entry to homeless services makes sense for our community, and if so, what is needed to make it happen.

4.5 Provide shelter options for youth.

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Goal 5: Prevention and Redirection

Utilize community resources to prevent at-risk families and individuals from becoming homeless.

5.1 Support and engage the community in the Bridges out of Poverty model	Ongoing	Trained trainers in partner agencies - CPWD, OUR Center, EFAA, Workforce, etc.	County, Various agencies	Many member agencies have been trained in the Bridges model and are implementing it and making changes in their agencies. Getting Ahead explorations started.	2010 - 40+ persons graduated from Getting Ahead in the County and some have been chosen to be Circle Leaders. The Circle Campaign has started in Longmont in Sept. and will be continuing into 2011 and beyond. Bridges out of Poverty classes continue to be offered in various parts of the County.
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5.2 Lead agency to provide a coordinated response and develop a single point of entry system for those at risk of becoming homeless.	2010	OUR Center - LHOT	TBD		
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5.3 Increase advocacy efforts which will prevent homelessness including but not limited to: affordable day care options, more spots and evening options; improved health care; life skills training at all level of elementary and secondary schools; help individuals obtain mainstream benefits; better transportation system so people can get too jobs/ school/daycare/services/health care; keeping people in their homes.

5.4 Expand the use of pre-arrest diversion and diversion options to prevent unnecessary incarceration of homeless individuals. Measures to include the utilization of drug court to address non-violent offenders.	2010	Law Enforcement, prison officials			
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2010 Action Item: Develop and expand use of pre-arrest and diversion options to prevent unnecessary incarceration of homeless persons.

5.5 Develop protocols to address the challenges of difficult to serve populations.

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Goal 6: Funding

Continue to develop budgets and funding to ensure that an effective response to identified needs can be wages using the strategies in this Plan.

6.1 Leverage and maximize other federal and state resources to implement this plan by utilizing all existing programs.	Ongoing	LHOT Members		Prepare budget needs each year and find financial resources to be able to meet budget.	2010 - Received funding for CHOP program and other services from City Council contingency funds, received funding from 1st Bank.
6.2 Support local efforts to raise funds.				Disseminate information on fund-raisers for agencies to all LHOT member agencies.	
6.3 Find private funding sources such as foundations and churches.					
6.4 Support increases to federal funding for housing.					2010 - three LHOT agencies applied for additional vouchers available from HUD.
6.5 Find a funding source for benefits acquisition coordinators as a means to ensure all funding resources are accessed by clients and support their self-sufficiency.	Immediately	All Social Service agencies	TANF, other local resources	Benefits coordination is being provided by the OUR Center and a P-T coordinator was funded by the City's One-Time funding.	2010 - County has used HPRP/TANF funding to provide benefits coordination on a county-wide basis and is seeking state funding to continue. City's funding served 8 people, one received benefits, one was denied, one has an appeal pending and the rest are still in process.

2010 Action Item - Continue and expand assistance to homeless to access and receive benefits to which they are entitled. Provide a system of assistance to accessing federal and state funding /programs to ensure that all funding resourcs are available to clients and support their self-sufficiency. Examples include, TANF, Veteran's benefits, Social Security, disability, etc.

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Goal 7: Skills, Education, Training and Employment

Help homeless individuals acquire requisite skills and training critical to the procurement of gainful employment and/or self-sufficient living.

7.1 Increase/improve life skills, literacy, education and mentoring for families and individuals at risk of becoming homeless.

2010 - See item 5.1 for discussion of Getting Ahead and Circles work which support this goal.

7.2 Engage business leaders involvement in partnering with their employees needs around affordable housing, and supportive services.

7.3 Support the use of a research based self-sufficiency matrix to promote stability, self-sufficiency and avoid homelessness.

2010 - Most agencies that provide case management began using the same self-sufficiency matrix and are now working to make sure they are implementing/using it the same so results will be able to be coordinated between agencies.

7.4 Increase access to employment and training opportunities offered through key workforce development partners. 2010 - 2014

2010 - Workforce Boulder county is attending LHOT meetings now and is a key partner in Bridges/Getting Ahead/Circles.

2010 Action Item - Increase access to employment training opportunities through key work force development partners.

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Goal 8: Evaluation and Accountability

Ensure that Longmont's efforts to end homelessness are on track to meet its established goals, objectives and outcomes

8.1 Develop outcome model to measure implementation of the Plan and true accountability.					2010 - Decided to wait until Boulder County's Homeless Plan was completed and have one set of outcome measures that would apply to both plans. Should be established in 2011.
8.2 Set benchmarks for each goal to allow for an assessment of progress to date.	2009	LHOT Team		Established goals for 2010.	2010 - worked to implement goals and this report is the accountability measure.
	2009	LHOT Steering Committee		Established goals for 2010.	2010 - worked to implement goals and this report is the accountability measure.
8.3 Set time frame for goals					
8.4 Establish a Peer to Peer agency evaluation process					